

Alan Blaylock, Ph.D. Senior Agronomist Nutrien Inc Loveland, Colorado

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Forward Looking Statements



Certain statements and other information included in this presentation constitute "forward-looking information" or "forward-looking statements" (collectively, "forward-looking statements") under applicable securities laws (such statements are often accompanied by words such as "anticipate", "forecast", "expect", "believe", "may", "will", "should", "estimate", "intend" or other similar words). All statements in this presentation, other than those relating to historical information or current conditions, are forward-looking statements, including, but not limited to: our market outlook for 2022 and beyond, including agriculture and market (including potash, nitrogen and phosphate) fundamentals commentary and the anticipated supply and demand thereof and import and export volume expectations and global fertilizer prices; expected economic, market and industry conditions with respect to stock-to-use ratios, crop inventories, grower economics, production, potential curtailments, margins, prices, costs, and input demand; potash production; the impact of market fluctuations; and the impact of import and export volumes as well as restrictions and sanctions. These forward-looking statements are subject to a number of assumptions, risks and uncertainties, many of which are beyond our control, which could cause actual results to differ materially from such forward-looking statements. As such, undue reliance should not be placed on these forward-looking statements. All of the forward-looking statements are qualified by the assumptions that are stated or inherent in such forward-looking statements, including the assumptions referred to below and elsewhere in this document. Although Nutrien believes that these assumptions are reasonable, this list is not exhaustive of the factors that may affect any of the forward-looking statements and readers should not place an undue reliance on these assumptions and such forward-looking statements. The assumptions that have been made include, among other things, assumptions that future bu

Events or circumstances that could cause actual results to differ materially from those in the forward-looking statements include, but are not limited to: general global economic, market and business conditions; weather conditions, including impacts from regional flooding and/or drought conditions; crop planted acreage, yield and prices; the supply and demand and price levels for crops and crop nutrients; governmental and regulatory requirements and actions by governmental authorities, including changes in government policy (including tariffs and trade restrictions), government ownership requirements, changes in environmental, tax and other laws or regulations and the interpretation thereof; political risks, including civil unrest, actions by armed groups or conflict and malicious acts including terrorism; the occurrence of a major environmental or safety incident; risks of crises such as outbreaks, epidemics, pandemics or other similar public health crisis including the current COVID-19 pandemic including variants of the COVID-19 virus, and its resulting effects on economic conditions, restrictions imposed by public health authorities or governments, including government-imposed vaccine mandates; regional natural gas supply restrictions; the conflict between Ukraine and Russia and its potential impact on, among other things, global market conditions and supply and demand, energy and commodity prices; and other risk factors detailed from time to time in Nutrien reports filed with the Canadian securities regulators and the Securities and Exchange Commission in the United States.

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Rapidly Changing Fertilizer Market Conditions



DTN Retail Fertilizer Trends

Nitrogen Fertilizer Prices Lead Surge as Anhydrous Hits \$940 Per Ton

Food Prices Poised to C. Market Extra

A Nitrogen Shortage is Brewing, So What Will it Take to Cure The World's Fertilizer Deficiency?

CF Industries said a shortage of nitrogen fertilizer means the world could reduction in global crop yields next year. With fertilizer prices

Fertilizer at Highest in YFertilizer prices soaring as natural-gas September 19, 2021 10011 September 19, 2021, 10:01 PM MDT Updated on September 20, 2 Last Updated: Oct. 9, 2021 at 2:18 p.m. ET rally adds to 'perfect storm'

09 Nov 2021 IEA at COP26: Ammonia Technology Roadmap: Towards more sustainable nitrogen fertiliser production

NEAR-RECORD HIGH FOR 202-PRICES PROJECTED FOR 202onia Filed Under: Ag economy, Fertilizer, News nade from carbon-free hydrogen and the air, resulting in no carbon emissions. August 4, 2021 By Rhiannon Branch Electricity + Water Electrolysis Ammonia Plant Hydrogen

Global Market Drivers



Everything is global Global commodity demand **Energy volatility** Production curtailments and tighter supplies Changes in major supplies Some long-term concerns

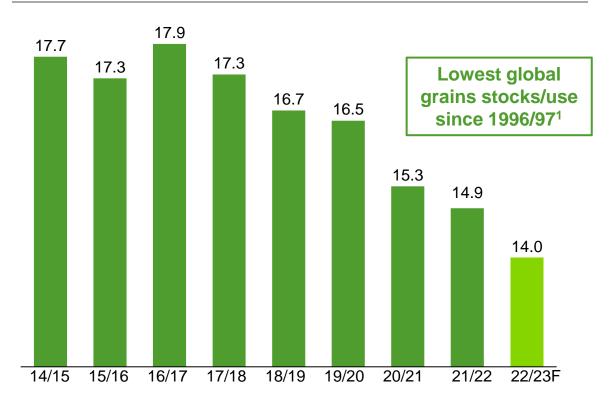
Tight Global Grain & Oilseed Supplies



Global grain and oilseed supplies were tight entering 2022 and are projected to be further reduced by lower corn and wheat yield expectations in the US and Europe and lower production from Ukraine

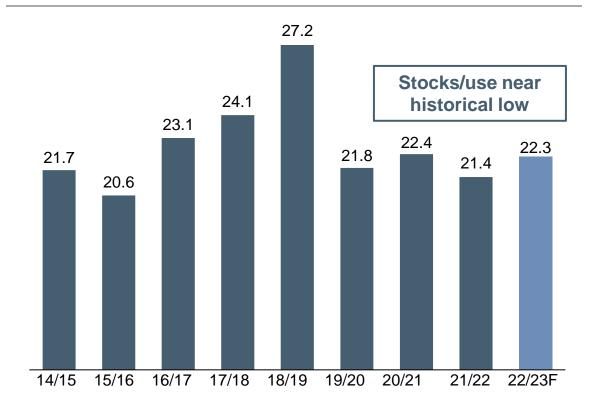
Global Grain Stocks/Use Ratio

Percent (excluding China)



Global Oilseed Stocks/Use Ratio

Percent



- 1. Excluding China, grains refer to barley, corn, millet, mixed grain, oats, rice, rye, sorghum and wheat.
- 2. Oilseeds refer to soybeans, canola and sunflowers.

November 2022

Source: USDA, Nutrien

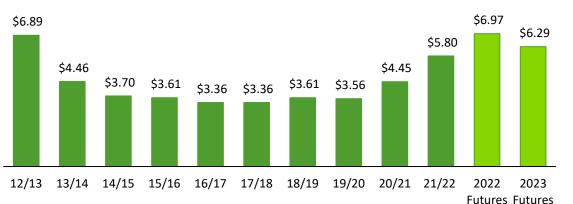
US Season Average Realized Prices



Supply challenges in key crop growing regions have supported strong futures prices and provide an incentive for growers to boost production in 2023

Corn Avg. Realized Price

USD/bushel



Wheat Avg. Realized Price

USD/bushel



Soybean Avg. Realized Price

USD/bushel



Cotton Avg. Realized Price

USD/lb



Note: 2023 futures prices reference September 2023 Wheat, November 2023 Soybean, December 2023 Corn, December 2023 Cotton, as of November 1, 2022.

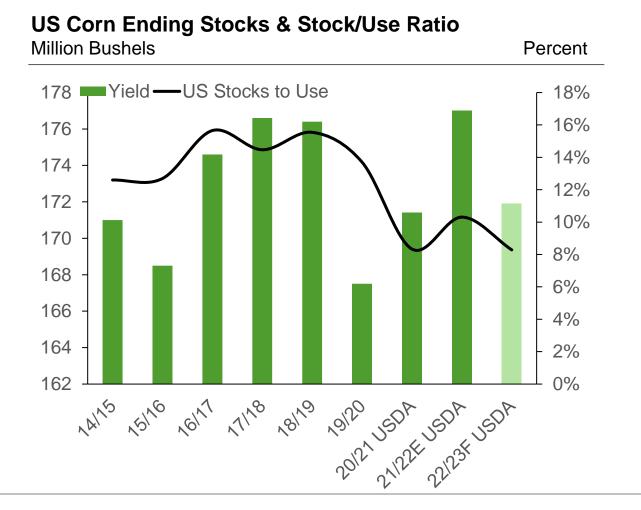
November 2022

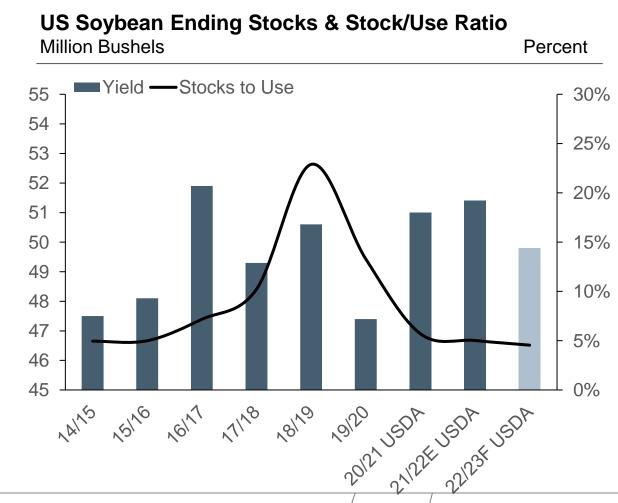
Source: USDA, Bloomberg

US Crop Stocks-to-Use Ratios



Tight supply and demand fundamentals in advance of the 2022 growing season increases sensitivity to production challenges



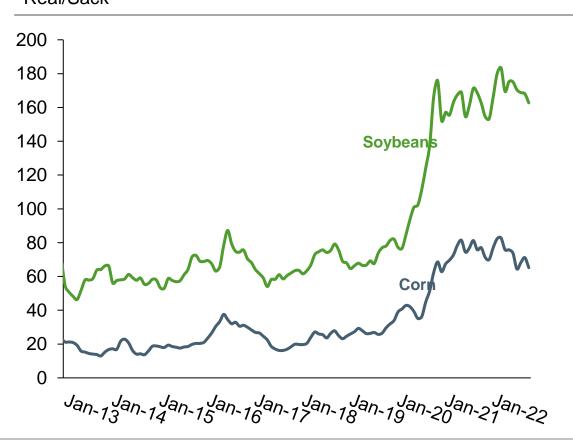


Brazil Ag Fundamentals

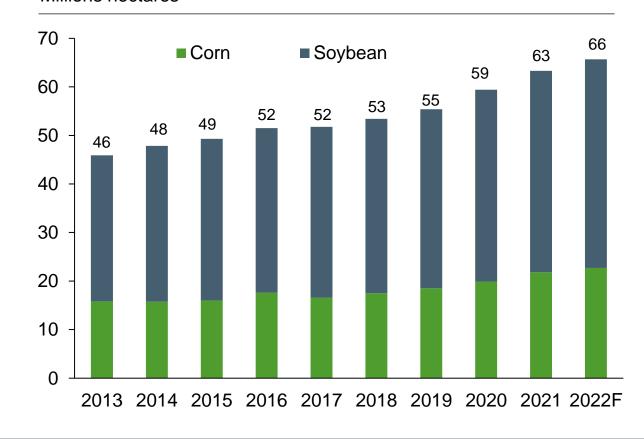


Historically high soybean and corn prices expected to support increased acreage in the 2022 growing season

Mato Grosso Cash Soybean and Corn Prices Real/Sack



Brazilian Soybean and Corn Area Millions hectares

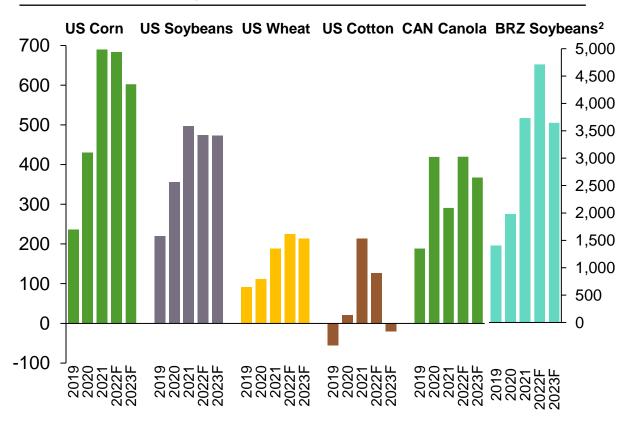


Global Crop Economics

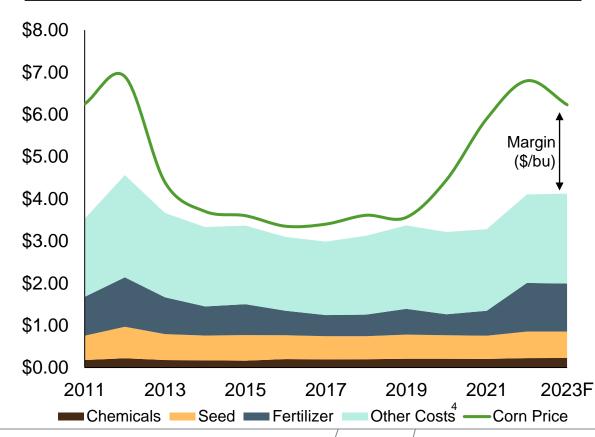
Crop prices remain elevated, supporting historically high grower margins and strong demand for crop inputs

Key Crop Grower Cash Margins¹

Local Currency Margin/Acre



US Corn Cash Selling Price & Costs³ US\$/bu



3. Annual cash costs on a per bushel basis are impacted by both realized inflation/deflation and by the annual corn yield.

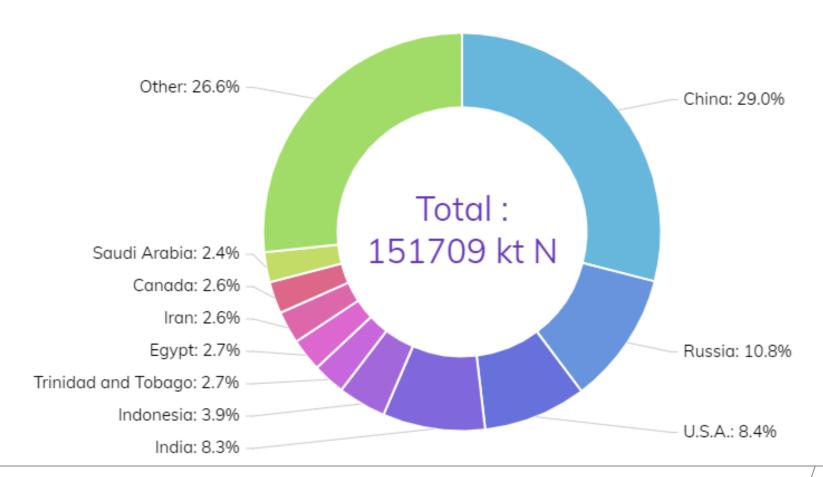
Cash rent ,along with other variable costs like fuel, energy, repairs, etc. is included in other costs.

^{1.} Brazil is local currency margin/hectare.

Due to crop year timing in Brazil the 2023F references the 2022/23 crop year, which is being planted in Q3 & Q4 2022 with growers realizing returns in 2023.

3.3. Top 10 Countries by Activity and by Product

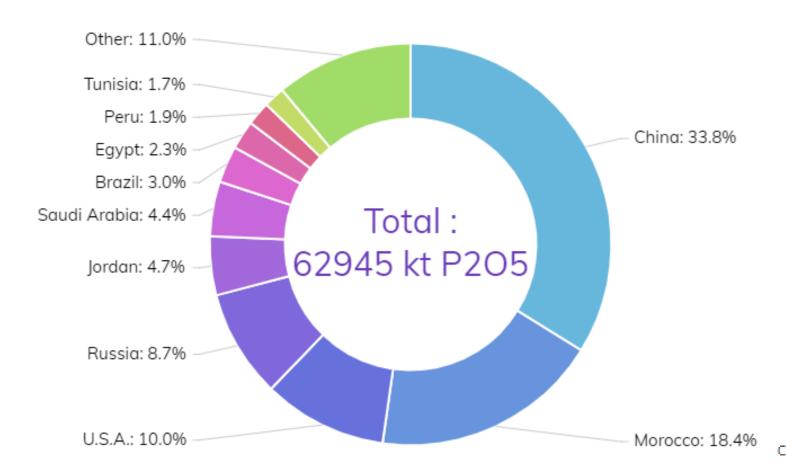
Ammonia production in 2021



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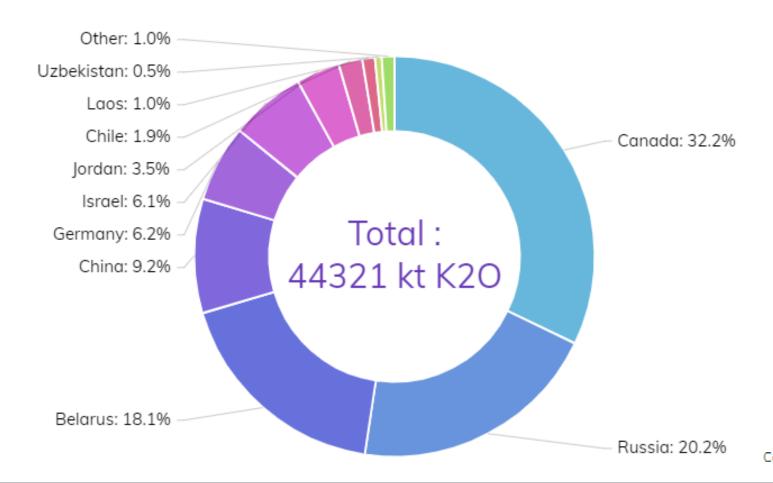
Phosphate Rock production in 2021



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Source: www.ifastat.org

3.3. Top 10 Countries by Activity and by Product MOP (Potash) production in 2021



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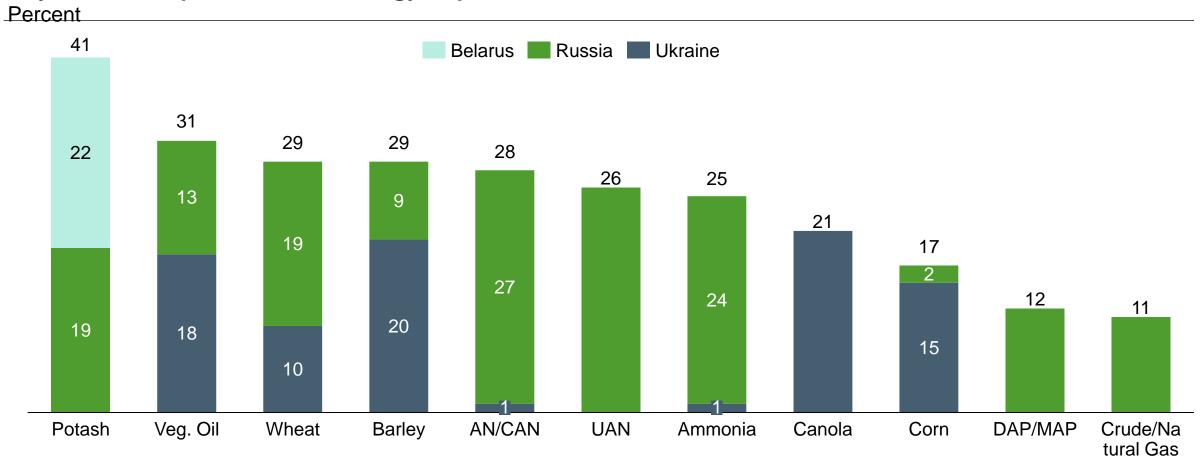
Source: www.ifastat.org

Ukraine Conflict Creates Tightened & Uncertain Supplies of Key Commodities



The reduction of Eastern European exports has created significant supply tightness for energy, fertilizers and crop commodities, which in the short-term cannot be addressed by any other producer

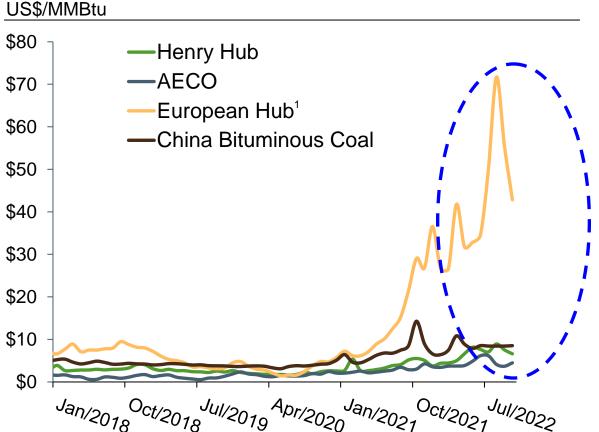
Key Global Crop, Fertilizer & Energy Export Market Share¹



Global Natural Gas and Coal Prices

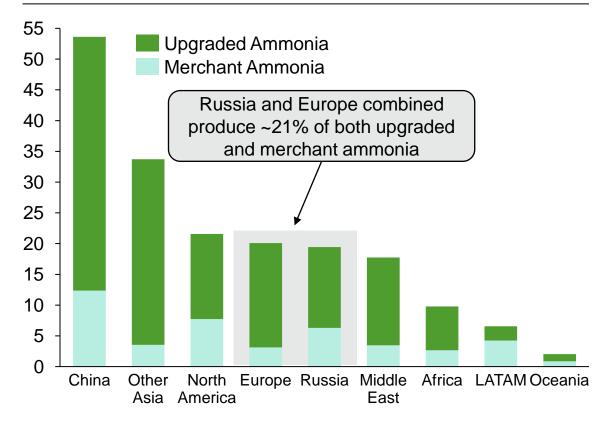
Record high natural gas prices in Europe have contributed to plant shut-downs and reduced operating rates in 2022, impacting supply and supporting prices for all nitrogen products

Energy Feedstock Prices



Share of Global Ammonia Production²





- 1. Presented on a US\$/MMBtu equivalent basis.
- 2. Based on average share of global production from 2019-2021.

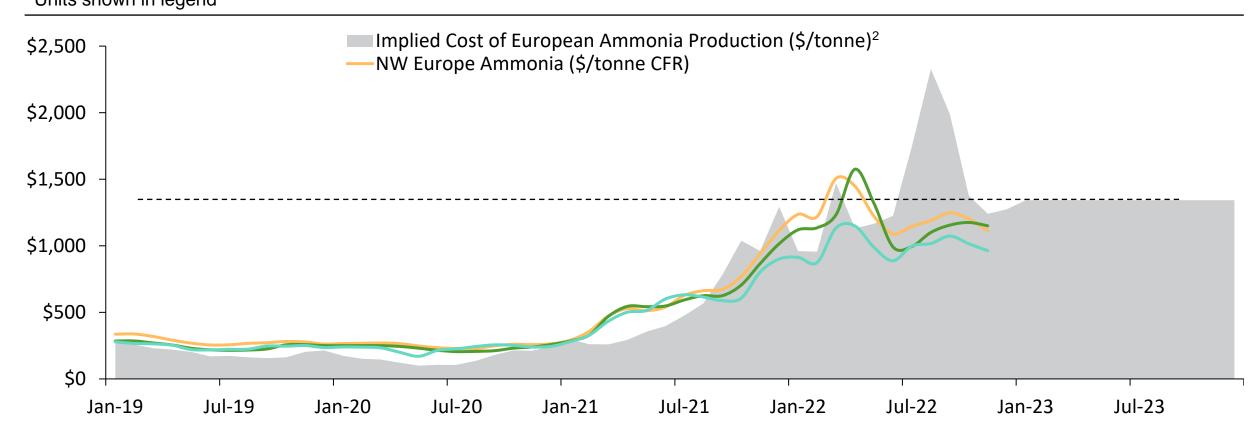
November 2022

High EU Natural Gas Prices Result in Significant Nitrogen Curtailments



Despite a recent decline in European natural gas prices, more than one third of Europe's ammonia production is curtailed and natural gas prices are expected to remain high and volatile through the winter

European Gas, Ammonia Production Costs¹ & Key Ammonia Prices Units shown in legend



^{1.} Future production costs estimated based on forward curve for Dutch TTF, as of November 4, 2022.

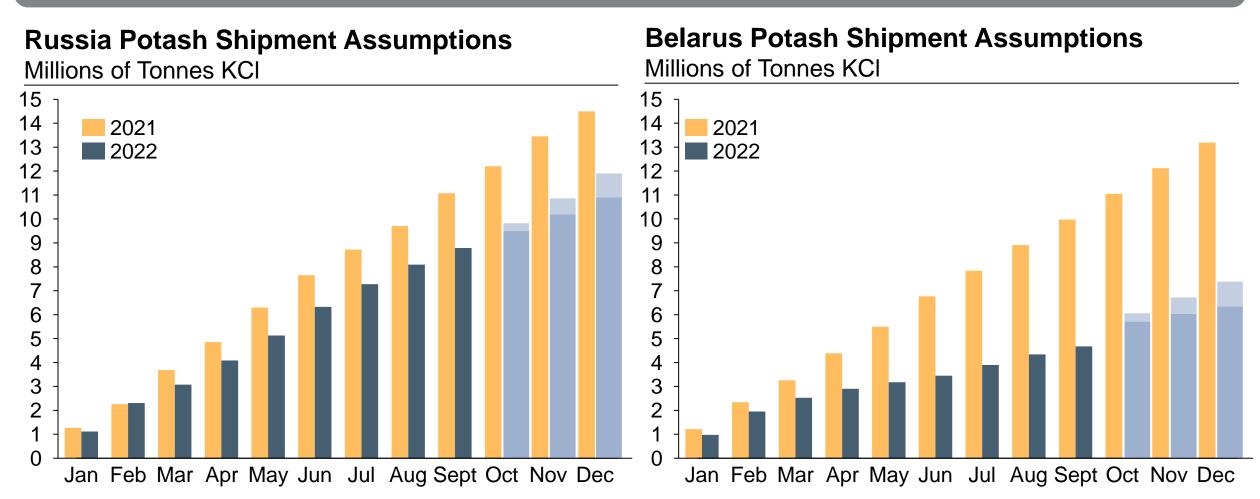
2. Based on forward Netherlands TTF natural gas futures curve as of November 4, 2022.

November 2022 Source: CME, CRU, Bloomberg, Nutrien

Reduction in Eastern European Potash Shipments

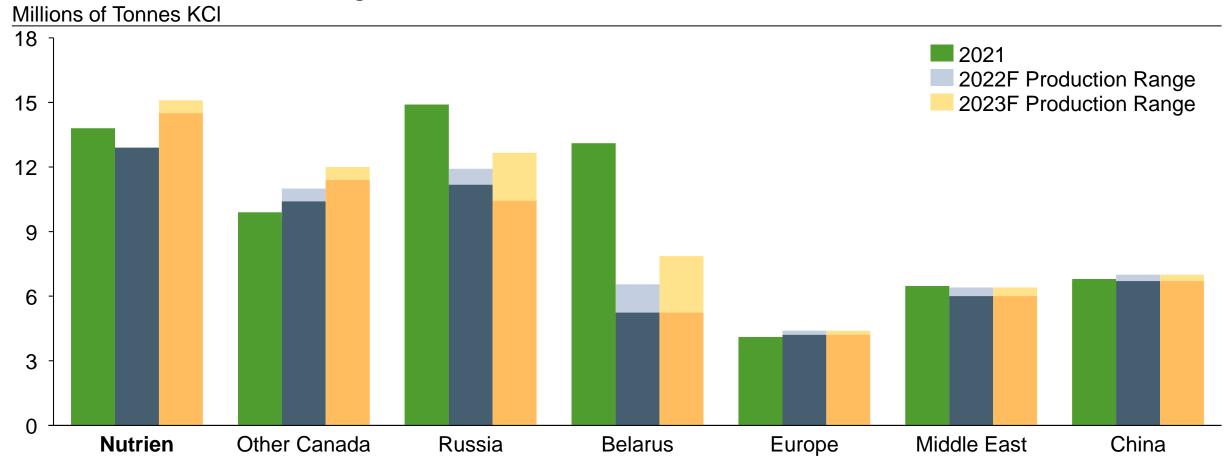


Potash shipments from Belarus are projected to be down 50 to 60 percent and Russia down 20 to 25 percent in 2022 compared to the prior year.



Expect significant reduction in shipments from Eastern Europe due to sanctions and other restrictions to continue into 2023.

Potash Production in Selected Regions*



^{*} Production changes differ from our expectations in operational capability.

November 2022 Source: CRU, Company Reports, Nutrien

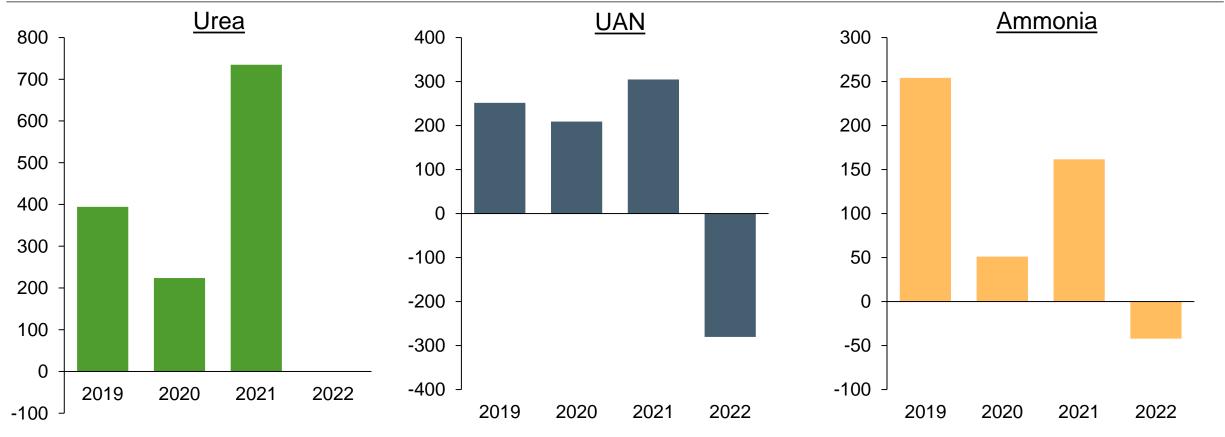
Significant Tightening of US Nitrogen Import Balances



Strong offshore demand, particularly the shift in trade flows to Europe, and relatively low offshore imports has tightened the US nitrogen supply/demand balances

US Nitrogen Net Offshore Imports (Jul-Sep)

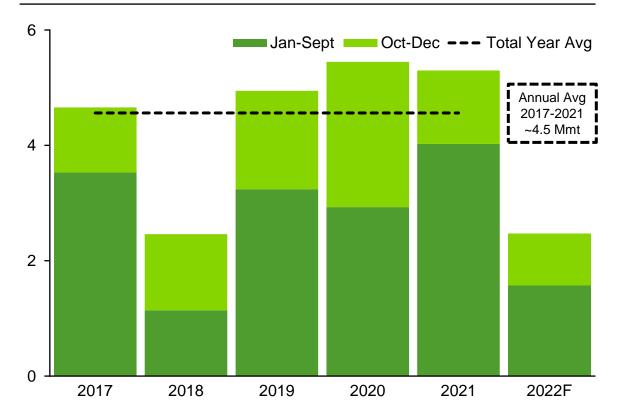
000 Tonnes (Offshore Imports less Offshore Exports)



November 2022 Source: USDOC, Datamyne, Nutrien

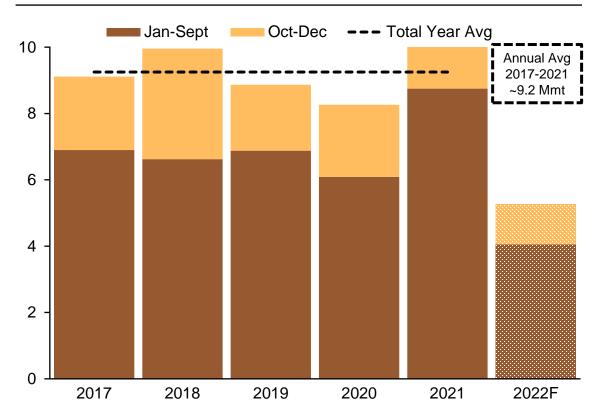
China Urea Exports

Millions of Tonnes



China DAP/MAP Exports

Millions of Tonnes

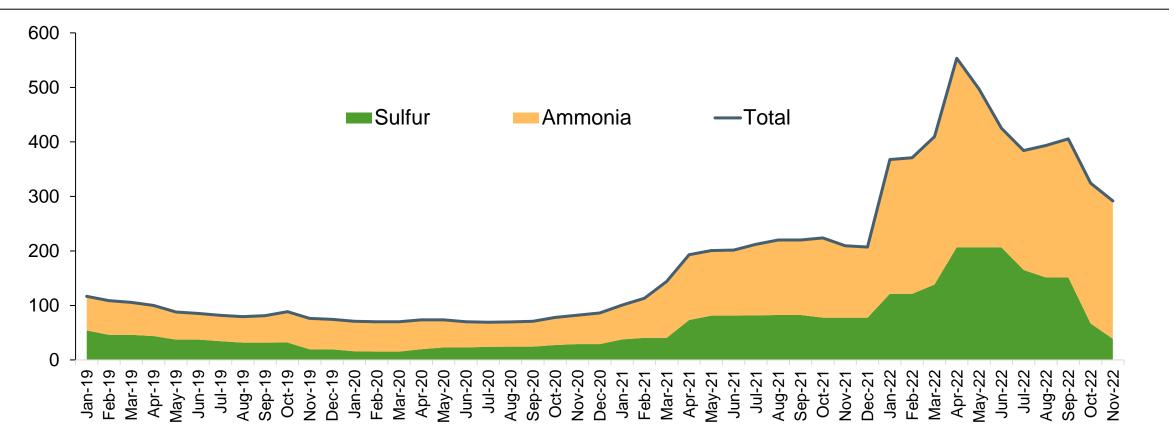


Higher Input Costs Impact Phosphate Pricing

DAP/MAP production costs impacted by higher sulfur and ammonia pricing, relative to history

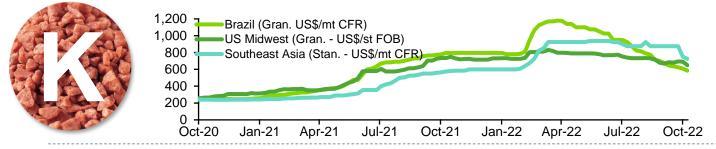
Historical Proxy SE US DAP, Sulfur & Ammonia Costs

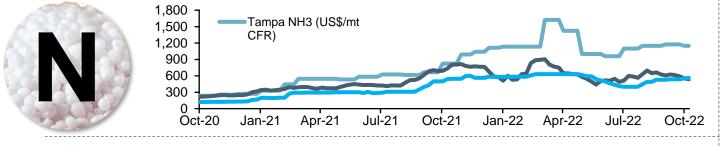
\$/tonne

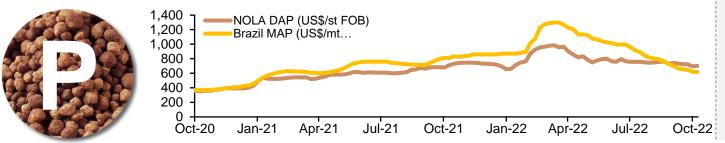


Fertilizer prices weakened following Northern Hemisphere spring planting, but remain historically high

Selected Fertilizer Prices US\$ per Unit 1,200 Brazil (Gran, US\$/mt CFR)







Fertilizer Market Drivers

- Potash shipments from Belarus are projected to be down 50 to 60 percent and Russia down 20 to 25 percent in 2022 compared to the prior year
- Expect robust agricultural fundamentals will support increased global potash consumption in 2023 and pent-up demand will emerge as inventories are drawn down and prices stabilize.
- ☐ Historically high European natural gas prices have led to significant curtailments of ammonia and downstream nitrogen products
- Shifts in nitrogen global trade flows have led to higher US exports and lower import volumes
- ☐ Chinese export restrictions have limited exports in 2022 and are expected to persist into 2023
- Lower Chinese operating rates have contributed to relatively tight global phosphate supplies



Will move away from fossil fuels affect global sulfur supplies?

Received: 1 December 2021	Revised: 7 July 2022	Accepted: 25 July 2022			
DOI: 10.1111/geoj.12475					
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Sulfur: A potential resource crisis that could stifle green technology and threaten food security as the world decarbonises

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Mark Maslin<sup>1</sup> | Livia Van Heerde<sup>1</sup> | Simon Day<sup>2</sup>
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How will low-carbon ammonia as a fuel affect nitrogen supply/demand balance?



Is ammonia the fuel of the future?

Industry sees the agricultural chemical as a convenient means to transport hydrogen

by Alexander H. Tullo

March 8, 2021 | A version of this story appeared in Volume 99, Issue 8

Ammonia as fuel

- A path to zero carbon emissions?
- Potential to replace fossil fuels?
- Producing NH₃ (H₂) from renewable energy
- Ammonia as hydrogen carrier or direct combustion
- Safer and easier to transport and store
- Existing infrastructure
- Can be mixed with natural gas for some applications

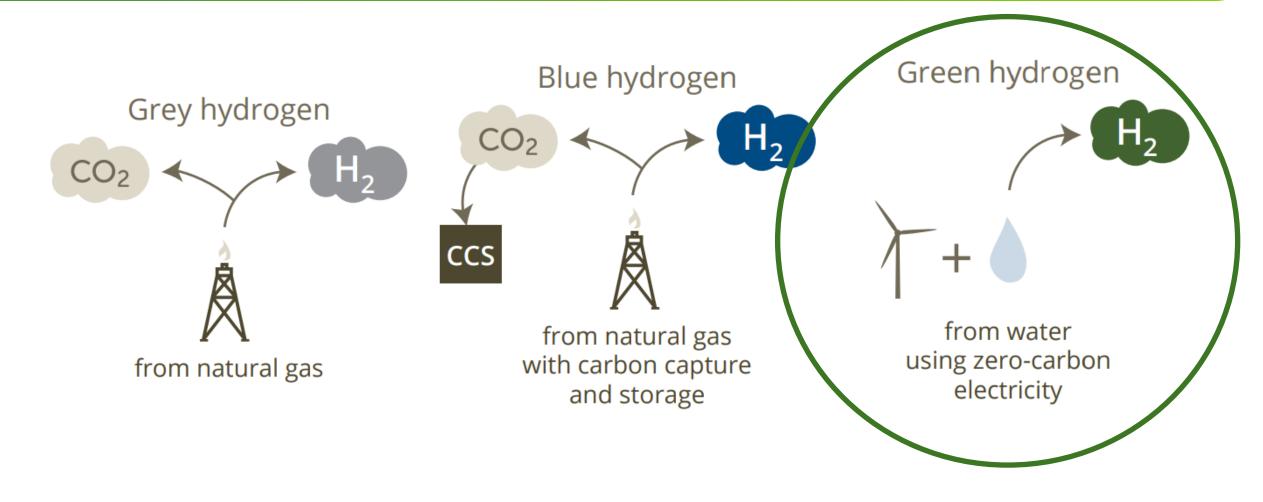
Ammonia as fertilizer

- Haber-Bosch ammonia synthesis has significant carbon footprint
- Major contributor to agricultural carbon emissions
- Pressure on fertilizer producers to reduce emissions footprint

Shipping is 2% of global emissions of which 80% is long-distance (ie marine)

Converting to H₂ (NH₃) could require **500-600** millions tons ammonia

What is the environmental impact of three to four times current reactive nitrogen load?



How does agriculture deal with the greatly increased cost (2-5x current)?

Where does the energy come from for the quantity of ammonia needed?

How can nuclear energy play a role?

Will the reduced transportation costs of localized production offset the higher costs?

Can many smaller localized facilities meet peak ammonia demand periods?

How will competing energy demands affect fertilizer supply/demand balance?

Strong global demand for commodities supports high crop & input prices

China push for higher yields/grain imports to rebuild swine herds

Energy volatility has increased

Skyrocketing energy costs in Europe and China

Production curtailments resulting from high energy costs

Low fertilizer-commodity inventories in key global markets

Sanctions on Belarus and Russian potash

Tariffs on Moroccan phosphate

Growers must continue to implement best management practices (4Rs) to promote optimum nutrient use efficiency.

Soil test to know what is needed

Proper placement and timing

Proper nutrient balance



<u>alan.blaylock@nutrien.com</u> <u>www.nutrien-eKonomics.com</u>

Thank You!

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